

Management Report

Foundation Against Intolerance & Racism, Inc.

December 2023

Basis of Preparation

This report is prepared solely for the confidential use of Foundation Against Intolerance & Racism, Inc.. In the preparation of this report, The Charity CFO, LLC has relied upon the unaudited financial and non-financial information provided to them. The Charity CFO, LLC neither owes nor accepts any duty to any other party and shall not be liable for any loss, damage or expense of whatsoever nature which is caused by their reliance on the report or the analysis contained herein.

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Executive Summary

Statement of Financial Position

This statement is often referred to as the *Balance Sheet*, and it is designed to represent an organization's total assets available to meet its obligations (liabilities) as of a specific point in time. The difference between total assets and total liabilities is referred to as *Net Assets*, or *Equity*.

- During the month of December 2023, cash decreased by \$3,896, leaving an ending cash balance of \$570,145. The change in cash is primarily due to payroll expense and bill payments exceeding individual/foundation contribution revenue.
- Accounts receivable is \$245,000 as of December 2023. The balance primarily consists of the multi-year pledge
 amount of \$235,000 due from the United Charitable Temporary Reserve Fund, in addition to an outstanding \$10k invoice
 for Education program services. Both are considered collectible.
- The fixed assets balance of \$1,197 is current as of December 2023. The change in the account balance is mostly due to depreciation.
- Accounts payable is \$24,358 as of December 2023. The balance primarily consists of invoices from Javelin for marketing/publicity expenses that were subsequently paid and cleared the bank the following month in January.
- Days in cash is 134 days as of December 2023.

Statement of Activities

This statement is often referred to as the *Income Statement* or *Profit and Loss*, and it is designed to represent an organization's accrual-basis revenue and expenses over the course of a specified period. The difference between total revenue and total expenses is referred to as *Net Income*, or *Earnings*.

- Total operating revenue for the month of December 2023 was \$45,056, compared with \$18,819 in November 2023. The increase in operating revenue is primarily due to individual and foundation contributions.
- Year-to-date operating revenue is \$993,803, compared with the year-to-date budget of \$928,914 and annual budget of \$928,914.
- The favorable operating revenue budget variance can be explained primarily by the recognition of the long term pledge receivable from United Charitable (\$235k).
- Total operating expenses for the month of December 2023 were \$81,604, compared with \$148,149 in November 2023
 November 2023 operating expenses were higher due to spin-off related activities (marketing/public relations and change in accounting service providers), as well as Genspect Conference related expenses.
- Year-to-date operating expenses are \$254,545, compared with the year-to-date budget of \$311,814 and annual budget of \$311,814.
- The favorable operating expenses budget variance can be explained primarily by the less than expected expenses related to legal services, travel, program supplies, and the elimination of employer paid benefits.
- After accounting for non-operating activity, the organization has recognized net loss of (\$36,623) for the month of December 2023 and a year-to-date net income of \$739,109.

Statement of Financial Position

STATEMENT OF FINANCIAL POSITION (\$)	Dec 2023	Nov 2023
ASSETS		
Cash & Equivalents		
Chase Checking Operating (2227)	495,874	540,706
Undeposited Funds	74,271	25,542
Total Cash & Equivalents	570,145	566,249
Accounts Receivable		
Accounts Receivable (A/R)	245,000	269,999
Other Current Assets		
Prepaid Expenses	3,943	4,507
Discount on Long Term Pledges	(31,019)	0
Total Other Current Assets	(27,076)	4,507
Total Current Assets	788,069	840,754
Fixed Assets		
Furniture & Equipment	1,347	1,347
Accumulated Depreciation	(150)	(75)
Total Fixed Assets	1,197	1,272
Total Non-Current Assets	1,197	1,272
Total Assets	789,267	842,027
LIABILITIES		
Accounts Payable		
Accounts Payable (A/P)	24,358	38,575
Other Current Liabilities		
Payroll Liabilities	24,350	21,644
BILL (Divvy) Credit Card	1,450	6,076
Total Other Current Liabilities	25,800	27,720
Total Current Liabilities	50,158	66,295
Total Non-Current Liabilities	0	0
Total Liabilities	50,158	66,295
NET ASSETS		
Retained Net Assets		
Net Assets - Without Donor Restrictions	(7,986)	0
Net Assets - With Donor Restrictions	7,986	0
Total Retained Net Assets	0	0
Current Net Assets		
Net Revenue	739,109	775,731
Total Net Assets	739,109	775,731
Total Liabilities & Net Assets	789,267	842,027

Statement of Activities

STATEMENT OF ACTIVITIES (\$)	Dec 2023	Nov 2023	2023	
Income				
Contributions Revenue				
Individual Contributions	29,257	2,886	32,142	
Foundation Contributions	12,481	1,500	921,080	
Total Contributions Revenue	41,737	737 4,386		
Service Revenue				
Subscription Revenue	3,319	4,433	29,234	
Education - Professional Development	0	10,000	10,000	
Total Service Revenue	3,319	14,433	39,23	
In-Kind Revenue	0	0	1,34	
Total Income	45,056	18,819	993,80	
Expenses				
Payroll Expenses				
Salaries & Wages	48,529	67,601	116,13	
Payroll Taxes	5,677	6,760	12,43	
Employee Benefits	1,562	903	2,46	
Worker's Comp Insurance	128	165	29	
Payroll Service Fees	804	2,673	3,47	
Total Payroll Expenses	56,698	78,103	134,80	
Professional & Contract Services				
Accounting & Audit Services	5,120	12,466	17,58	
Marketing Services	0	27,750	48,00	
Program Related Contract Services	12,156	4,407	16,56	
Other Contract Services	2,355	3,487	5,84	
Total Professional & Contract Services	19,631	48,110	87,99	
General Expenses				
Liability Insurance	563	563	1,12	
Meals & Entertainment	0 1,135		1,13	
Merchant Processing Fees	354 381		2,45	
Postage & Shipping	45 0		4	
Professional Development & Conferences	1,224	5,308	8,81	
Staff Appreciation	628 0		628	
Subscriptions & Software	1,725	1,659	3,39	
Travel & Mileage	650	12,828	14,01	
Website & Media	86	62	14	
Total General Expenses	5,275	21,936	31,75	
Total Expenses	81,604	148,149	254,54	
Operating Surplus/Deficit	(36,548)	(129,330)	739,25	
Other Expenses				
Depreciation Expense	75	75	150	
Earnings Before Interest & Tax	(36,623)	(129,405)	739,10	
Change in Net Assets	(36,623)	(129,405)	739,109	

Budget Summary

STATEMENT OF ACTIVITIES (\$)	2023	Budget (YTD) This	year vs budget (\$ YTD)	This year vs budget (% YTD)	Budget (full F)
Income					
Contributions Revenue					
Individual Contributions	32,142	100,000	(67,858)	-67.86%	100,00
Foundation Contributions	921,080	790,164	130,916	16.57%	790,16
Total Contributions Revenue	953,222	890,164	63,058	7.08%	890,16
Service Revenue					
Subscription Revenue	29,234	0	29,234	-	
Education - Professional Development	10,000	21,560	(11,560)	-53.62%	21,56
Total Service Revenue	39,234	21,560	17,674	81.98%	21,56
In-Kind Revenue	1,347	17,190	(15,843)	-92.16%	17,19
Total Income	993,803	928,914	64,889	6.99%	928,91
Expenses					
Payroll Expenses					
Salaries & Wages	116,130	97,635	18,495	18.94%	97,63
Payroll Taxes	12,437	9,206	3,231	35.10%	9,20
Employee Benefits	2,465	9,000	(6,535)	-72.61%	9,00
Worker's Comp Insurance	293	166	127	76.71%	16
Payroll Service Fees	3,477	0	3,477	-	
Total Payroll Expenses	134,801	116,006	18,795	16.20%	116,00
Professional & Contract Services			20,700		
Accounting & Audit Services	17,586	3,000	14,586	486.21%	3,00
Legal Services	0	66,314	(66,314)	-100.00%	66,3
Marketing Services	48,000	27,000	21,000	77.78%	27,00
Program Related Contract Services	16,562	15,625	937	6.00%	15,6
Other Contract Services	5,842	15,625	5,842	0.00%	15,02
Total Professional & Contract Services	87,991	111,939	(23,948)	-21.39%	111,93
Program Expenses	67,991	111,939	(23,946)	-21.39%	111,9
• •	0	2.000	(2,000)	100.00%	3,00
Program Supplies		3,000	(3,000)	-100.00%	,
Other Program Expenses	0	5,850	(5,850)	-100.00%	5,8
Total Program Expenses	0	8,850	(8,850)	-100.00%	8,8
General Expenses		100	(4.00)	100.000/	
Bank Fees	0	100	(100)	-100.00%	10
Business Licenses, Permits & Fees	0	7,048	(7,048)	-100.00%	7,0
Liability Insurance	1,127	1,875	(748)	-39.91%	1,8
Meals & Entertainment	1,135	0	1,135	-	
Merchant Processing Fees	2,452	150	2,302	1,534.85%	1
Postage & Shipping	45	805	(760)	-94.42%	80
Professional Development & Conferences	8,812	11,300	(2,488)	-22.02%	11,30
Small Equipment <\$5K	0	84	(84)	-100.00%	
Staff Appreciation	628	0	628	-	
Subscriptions & Software	3,393	7,824	(4,431)	-56.63%	7,83
Travel & Mileage	14,013	32,362	(18,349)	-56.70%	32,3
Website & Media	148	7,672	(7,524)	-98.08%	7,6
Total General Expenses	31,753	69,219	(37,467)	-54.13%	69,2
Miscellaneous Expenses	0	5,800	(5,800)	-100.00%	5,80
Total Expenses	254,545	311,814	(57,270)	-18.37%	311,8
Operating Surplus/Deficit	739,258	617,100	122,159	19.80%	617,10
Other Expenses					
Depreciation Expense	150	0	150	-	
Earnings Before Interest & Tax	739,109	617,100	122,009	19.77%	617,10
Change in Net Assets	739,109	617,100	122,009	19.77%	617,10